Taxation, Revenue and Utilization of Expenditures (TRUE) Commission

Ramon L. Day, MBA; Chair
Charles Barr; Vice Chair
Velma Rounsville; Secretary

City Council
President Appointees

Charles Barr
Blake Bass
Dr. Keshan Hargrove
Andrea Letizia
Chris McHugh

Mayoral appointees

Kevin Luhrs

CPAC appointees

Ramon L. Day, MBA
Alexander Hoffman
Kim Pryor
Velma Rounsville
Stephanie Oglesby
Bruce Tyson

TRUE Commission
Suite 425, City Hall
117 W. Duval Street
Jacksonville FL 32202

904-255-5151

Comments of the Chair

February 5, 2026

4:00 P.M.

Lynwood Roberts Room, City Hall

1	I have submitted a new revised format for all future Agendas. Please review and offer comments at our next meeting of the Commission.	4:50
2	The work of this Commission can be accomplished only with a total commitment of the Members of the Commission. It is my belief that we need more than one hour to complete the tasks before us as assigned in the City Ordinance Code. I propose that we convene meetings at 4:00 p.m. to allow for meetings of committees to consider the matters before them with the full commission meeting at 4:30 p.m. until 6:00 p.m.	4:51
3	Review of the 6 goals for the Commission in 2026	4:52
	1) Revise the ByLaws. I have submitted a revision for discussion today and to be subject to further amendments.	
	2) Review all City spending from January to June of 2026. To be completed prior to the Budget submission of the Mayor.	
	3) Review all Independent Authorities from July to December of 2026. Consider changes to their charters that have financial impact on the Stakeholders, the Taxpayers.	
	4) Update the JSO Staffing Study. To be completed by June 2026.	
	5) Review all City Department Operations. Convene a Special "Blue Ribbon Citizens Committee" to assist the Commission with this task.	
	6) Review all income sources for the City. This analysis will occur from July to August of 2026. Analyze Ad Valorem Taxes and Non Ad Valorem Tax income. Complete by September 1, 2026	
4	*Proposed New Committee Structure* *Income Committee* *Spending Committee*	

CONSOLIDATED CITY OF JACKSONVILLE QUARTERLY FINANCIAL SUMMARY
111 - GENERAL FUND OPERATING
BUDGET INFORMATION - SUBFUND LEVEL FOR THE QUARTER ENDED SEPTEMBER 30, 2023

	Revised Budget	Y-T-D Actuals	Encumbrance	Variance
REVENUE				
Ad Valorem Taxes	$ 897,199,469.00	$ 900,963,838.00	$ -	$ 3,764,369.00
Utility Service Tax	$ 98,296,932.00	$ 99,571,489.00	$ -	$ 1,274,558.00
Communication Service Tax	$ 28,819,442.00	$ 30,396,542.00	$ -	$ 1,577,100.00
Other Taxes	$ 8,109,146.00	$ 8,080,296.00	$ -	$ (28,850.00)
Permits and Fees	$ 480,800.00	$ 493,161.00	$ -	$ 12,361.00
Franchise Fees	$ 43,719,279.00	$ 47,349,312.00	$ -	$ 3,630,033.00
Impact Fees and Special Assessments	$ -	$ (197,173.00)	$ -	$ (197,174.00)
Intergovernmental Revenue	$ 502,908.00	$ 437,185.00	$ -	$ (65,723.00)
State Shared Revenue	$ 218,131,119.00	$ 240,651,549.00	$ -	$ 22,520,430.00
Charges for Services	$ 29,606,176.00	$ 27,176,653.00	$ -	$ (2,429,519.00)
Charges for Services: Insurance Premium	$ -	$ (183.00)	$ -	$ (183.00)
Revenue From City Agencies	$ 7,130,958.00	$ 6,383,140.00	$ -	$ (747,818.00)
Net Transport Revenue	$ 31,793,108.00	$ 38,005,448.00	$ -	$ 6,212,342.00
Fines and Forfeits	$ 1,354,987.00	$ 1,427,623.00	$ -	$ 72,636.00
Miscellaneous Revenue	$ 19,225,826.00	$ 17,359,525.00	$ -	$ (1,866,300.00)
Pension Fund Contributions	$ -	$ (494.00)	$ -	$ (494.00)
Investment Pool / Interest Earnings	$ 4,995,000.00	$ 8,737,622.00	$ -	$ 3,742,622.00
Debt Funding: Debt Management Fund	$ 37,500,000.00	$ -	$ -	$ (37,500,000.00)
Transfers From Other Funds	$ 4,346,966.00	$ 4,346,966.00	$ -	$ -
General Fund Loan	$ 17,340,267.00	$ 13,840,267.00	$ -	$ (3,500,000.00)
Contribution From Local Units	$ 132,738,731.00	$ 134,318,099.00	$ -	$ 1,579,368.00
TOTAL REVENUE	$ 1,581,291,114.00	$ 1,579,340,864.00	$ -	$ (1,950,242.00)
EXPENDITURES				
Salaries	$ 552,077,917.00	$ 544,317,371.00	$ -	$ 7,760,544.00
Salary & Benefit Lapse	$ (8,845,115.00)	$ -	$ -	$ (8,845,115.00)
Pension Costs	$ 226,759,292.00	$ 223,487,812.00	$ -	$ 3,271,489.00
Employer Provided Benefits	$ 98,309,622.00	$ 96,321,116.00	$ -	$ 1,988,519.00
Internal Service Charges	$ 132,981,800.00	$ 129,965,750.00	$ -	$ 3,016,039.00
Inter-Departmental Billing	$ 409,793.00	$ 409,793.00	$ -	$ -
Insurance Costs and Premiums	$ 2,172.00	$ 107,203.00	$ -	$ (105,031.00)
Insurance Costs and Premiums - Allocation	$ 13,337,451.00	$ 12,526,543.00	$ -	$ 810,907.00
Professional and Contractual Services	$ 77,479,876.00	$ 65,347,391.00	$ 6,644,477.00	$ 5,488,006.00
Other Operating Expenses	$ 109,546,184.00	$ 98,942,205.00	$ 6,226,371.00	$ 4,377,597.00
Library Materials	$ 5,810,550.00	$ 5,243,458.00	$ 511,899.00	$ 55,193.00
Capital Outlay	$ 8,729,023.00	$ 2,955,205.00	$ 2,356,450.00	$ 3,417,365.00
Capital Outlay - Debt Funded	$ 649,168.00	$ 86,668.00	$ 562,500.00	$ -
Debt Service	$ 39,325,149.00	$ 36,144,869.00	$ -	$ 3,180,280.00
Payment to Fiscal Agents	$ 4,544,228.00	$ 4,895,845.00	$ -	$ (351,617.00)
Debt Management Fund Repayments	$ 47,746,463.00	$ 44,815,044.00	$ -	$ 2,931,418.00
Grants, Aids & Contributions	$ 87,475,053.00	$ 59,252,929.00	$ 5,176,749.00	$ 23,045,377.00
Grants, Aids & Contributions - Debt Funded				
Supervision Allocation	$ (1,835,137.00)	$ (1,990,879.00)	$ -	$ 155,743.00
Indirect Cost	$ 1,940,560.00	$ 1,940,560.00	$ -	$ -
Transfers to Other Funds	$ 187,733,724.00	$ 183,550,273.00	$ -	$ 4,183,451.00
General Fund - Loan / Loan Repayment	$ 29,245,486.00	$ 25,745,486.00	$ -	$ 3,500,000.00
Other Uses - Debt Funded	$ 17,500,000.00	$ -	$ -	$ 17,500,000.00
TOTAL EXPENDITURES	$ 1,630,923,260.00	$ 1,534,064,643.00	$ 21,478,447.00	$ 75,380,165.00
CURRENT YEAR	$ (49,632,146.00)	$ 45,276,222.00	$ (21,478,447.00)	$ 73,429,923.00
Transfers from Fund Balance	$ 20,654,137.00			
Contingencies	$ (642,649.00)			
Cash Carryover				
BUDGET DIFFERENCE	$ (29,458,826.00)			

CONSOLIDATED CITY OF JACKSONVILLE QUARTERLY FINANCIAL SUMMARY
111 - GENERAL FUND OPERATING
BUDGET INFORMATION - SUBFUND LEVEL FOR THE QUARTER ENDED SEPTEMBER 30, 2024

	Revised Budget	Y-T-D Actuals	Encumbrance	Variance
REVENUE				
Ad Valorem Taxes	$ 1,036,007,916.00	$ 1,040,676,809.00	$ -	$ 4,668,893.00
Utility Service Tax	$ 98,205,952.00	$ 103,231,159.00	$ -	$ 5,025,209.00
Communication Service Tax	$ 30,783,890.00	$ 30,763,903.00	$ -	$ (19,987.00)
Other Taxes	$ 8,097,205.00	$ 8,270,515.00	$ -	$ 173,310.00
Permits and Fees	$ 427,000.00	$ 449,355.00	$ -	$ 22,355.00
Franchise Fees	$ 48,203,461.00	$ 45,264,082.00	$ -	$ (2,939,379.00)
Impact Fees and Special Assessments	$ -	$ (4,764.00)	$ -	$ (4,764.00)
Intergovernmental Revenue	$ 502,908.00	$ 568,860.00	$ -	$ 65,952.00
State Shared Revenue	$ 240,259,990.00	$ 234,724,275.00	$ -	$ (5,535,714.00)
Charges for Services	$ 27,541,617.00	$ 26,833,032.00	$ -	$ (708,587.00)
			$ -	$ (96,933.00)
Revenue From City Agencies	$ 8,461,838.00	$ 8,364,905.00	$ -	$ 1,283,421.00
Net Transport Revenue	$ 36,127,375.00	$ 37,410,796.00	$ -	$ 253,331.00
Fines and Forfeits	$ 1,306,485.00	$ 1,559,817.00	$ -	$ 486,133.00
Miscellaneous Revenue	$ 19,941,602.00	$ 20,427,733.00	$ -	$ 4,064.00
Pension Fund Contributions	$ -	$ 4,065.00	$ -	$ 12,942,089.00
Investment Pool / Interest Earnings	$ 12,520,000.00	$ 25,462,089.00	$ -	$ (15,000,000.00)
(a) Debt Funding: Debt Management Fund	$ 20,979,060.00	$ 5,979,060.00	$ -	$ 151,384.00
Transfers From Other Funds	$ 4,606,301.00	$ 4,757,685.00	$ -	$ (850,000.00)
General Fund Loan	$ 25,745,486.00	$ 24,895,486.00	$ -	$ 1,391,628.00
Contribution From Local Units	$ 134,735,122.00	$ 136,126,750.00	$ -	$ 1,312,405.00
TOTAL REVENUE	$ 1,754,453,208.00	$ 1,755,765,611.00		
EXPENDITURES			$ -	$ 1,597,180.00
Salaries	$ 590,937,627.00	$ 589,340,445.00	$ -	$ (10,500,071.00)
Salary & Benefit Lapse	$ (10,500,071.00)	$ -	$ -	$ 7,692,527.00
Pension Costs	$ 258,861,929.00	$ 251,169,405.00	$ -	$ 2,221,344.00
Employer Provided Benefits	$ 103,382,408.00	$ 101,161,054.00	$ -	$ 3,916,380.00
Internal Service Charges	$ 145,360,919.00	$ 141,444,540.00	$ -	$ -
Inter-Departmental Billing	$ 463,937.00	$ 463,937.00	$ -	$ (2,919.00)
Insurance Costs and Premiums	$ 1,997.00	$ 4,916.00	$ -	$ (5,928.00)
Insurance Costs and Premiums - Allocation	$ 14,577,701.00	$ 14,583,626.00	$ 8,811,251.00	$ 3,669,705.00
Professional and Contractual Services	$ 92,573,576.00	$ 80,092,620.00	$ 5,603,150.00	$ 15,149,037.00
Other Operating Expenses	$ 121,954,162.00	$ 101,201,964.00	$ 753,473.00	$ 124.00
Library Materials	$ 5,357,407.00	$ 4,603,810.00	$ 694,981.00	$ 5,831,740.00
Capital Outlay	$ 12,377,474.00	$ 5,850,754.00	$ 521,329.00	$ -
Capital Outlay - Debt Funded	$ 562,500.00	$ 41,171.00	$ -	$ 1,313,066.00
Debt Service	$ 39,017,753.00	$ 37,704,688.00	$ 700,000.00	$ 770,551.00
Payment to Fiscal Agents	$ 6,369,823.00	$ 4,899,272.00	$ -	$ 1,579,626.00
Debt Management Fund Repayments	$ 61,576,143.00	$ 59,996,517.00		
Grants, Aids & Contributions	$ 99,301,998.00	$ 70,850,022.00	$ 9,227,819.00	$ 19,224,156.00
Grants, Aids & Contributions - Debt Funded	$ 35,000,000.00	$ -	$ -	$ 35,000,000.00
Supervision Allocation	$ (1,724,957.00)	$ (2,012,506.00)	$ -	$ 287,549.00
Indirect Cost	$ 1,940,560.00	$ 1,940,560.00	$ -	$ -
Transfers to Other Funds	$ 229,903,036.00	$ 230,326,466.00	$ -	$ (423,430.00)
General Fund - Loan / Loan Repayment	$ 57,250,426.00	$ 56,400,426.00	$ -	$ 850,000.00
Other Uses - Debt Funded	$ 23,479,060.00	$ 5,979,060.00	$ -	$ 17,500,000.00
TOTAL EXPENDITURES	$ 1,888,025,407.00	$ 1,756,042,748.00	$ 26,312,004.00	$ 105,670,637.00
CURRENT YEAR	$ (133,572,200.00)	$ (277,137.00)	$ (26,312,004.00)	$ 106,983,042.00

Transfers from Fund Balance	$ 71,514,880.00
Contingencies	$ (5,046,363.00)
Cash Carryover	$ (510,000.00)
Prior Year Debt Authorization Carryforward	$ 37,500,000.00

CONSOLIDATED CITY OF JACKSONVILLE QUARTERLY FINANCIAL SUMMARY
111 - GENERAL FUND OPERATING
BUDGET INFORMATION - SUBFUND LEVEL FOR THE QUARTER ENDED SEPTEMBER 30, 2025

	Revised Budget	Y-T-D Actuals	Encumbrance	Variance
REVENUE				
Ad Valorem Taxes	$ 1,103,688,826.00	$ 1,108,517,075.00	$ -	$ 4,828,249.00
Utility Service Tax	$ 102,311,145.00	$ 113,086,518.00	$ -	$ 10,775,373.00
Communication Service Tax	$ 30,322,319.00	$ 32,353,715.00	$ -	$ 2,031,396.00
Other Taxes	$ 8,271,753.00	$ 8,213,097.00	$ -	$ (58,656.00)
Permits and Fees	$ 427,000.00	$ 422,925.00	$ -	$ (4,075.00)
Franchise Fees	$ 43,498,417.00	$ 49,956,218.00	$ -	$ 6,457,801.00
Impact Fees and Special Assessments	$ -	$ (4,764.00)	$ -	$ (4,764.00)
Intergovernmental Revenue	$ 503,908.00	$ 429,976.00	$ -	$ (73,932.00)
State Shared Revenue	$ 240,899,762.00	$ 222,932,732.00	$ -	$ (17,967,029.00)
Charges for Services	$ 25,936,032.00	$ 26,079,720.00	$ -	$ 143,688.00
Revenue From City Agencies	$ 9,175,248.00	$ 7,983,305.00	$ -	$ (1,191,943.00)
Net Transport Revenue	$ 40,033,871.00	$ 33,035,328.00	$ -	$ (6,998,543.00)
Fines and Forfeits	$ 1,411,555.00	$ 1,288,285.00	$ -	$ (123,271.00)
Miscellaneous Revenue	$ 18,149,690.00	$ 18,531,280.00	$ -	$ 381,587.00
Pension Fund Contributions	$ -	$ (334.00)	$ -	$ (334.00)
Investment Pool / Interest Earnings	$ 26,772,776.00	$ 25,225,730.00	$ -	$ (1,547,045.00)
Debt Funding: Debt Management Fund	$ 15,000,000.00	$ -	$ -	$ (15,000,000.00)
Transfers From Other Funds	$ 23,400,843.00	$ 23,402,249.00	$ -	$ 1,406.00
General Fund Loan	$ 56,400,426.00	$ 53,400,426.00	$ -	$ (3,000,000.00)
Contribution From Local Units	$ 148,986,015.00	$ 150,516,420.00	$ -	$ 1,530,405.00
Transfer In to Pay Debt Service	$ -	$ 3,557,007.00	$ -	$ 3,557,007.00
TOTAL REVENUE	$ 1,895,189,586.00	$ 1,878,926,910.00	$ -	$ (16,262,680.00)
EXPENDITURES				
Salaries	$ 669,525,078.00	$ 656,162,897.00	$ 1,439.00	$ 13,360,747.00
Salary and Benefit Lapse	$ (12,283,125.00)	$ -	$ -	$ (12,283,125.00)
Pension Costs	$ 275,837,293.00	$ 270,444,514.00	$ -	$ 5,392,775.00
Employer Provided Benefits	$ 110,214,728.00	$ 105,162,457.00	$ -	$ 5,052,264.00
Internal Service Charges	$ 135,693,267.00	$ 132,895,768.00	$ -	$ 2,797,503.00
Inter-Departmental Billing	$ 360,146.00	$ 360,146.00	$ -	$ -
Insurance Costs and Premiums	$ 3,872.00	$ (10,825.00)	$ -	$ 14,698.00
Insurance Costs and Premiums - Allocation	$ 14,420,420.00	$ 14,420,454.00	$ -	$ (35.00)
Professional and Contractual Services	$ 96,463,796.00	$ 78,300,078.00	$ 12,463,773.00	$ 5,699,946.00
Other Operating Expenses	$ 126,679,700.00	$ 113,155,672.00	$ 7,436,886.00	$ 6,087,143.00
Library Materials	$ 5,397,721.00	$ 4,944,608.00	$ 453,083.00	$ 30.00
Capital Outlay	$ 7,184,163.00	$ 4,616,376.00	$ 458,204.00	$ 2,109,584.00
Capital Outlay - Debt Funded	$ 521,329.00	$ -	$ -	$ 521,329.00
Debt Service	$ 38,109,769.00	$ 41,165,185.00	$ 500.00	$ (3,055,916.00)
Payment to Fiscal Agents	$ 12,181,542.00	$ 9,230,112.00	$ 2,221,580.00	$ 729,850.00
Debt Management Fund Repayments	$ 72,019,042.00	$ 71,174,212.00	$ -	$ 844,830.00
Grants, Aids & Contributions	$ 134,883,648.00	$ 100,886,803.00	$ 21,587,116.00	$ 12,409,728.00
Grants, Aids & Contributions - Debt Funded	$ 67,500,000.00	$ -	$ -	$ 67,500,000.00
Supervision Allocation	$ (1,870,888.00)	$ (2,138,115.00)	$ -	$ 267,226.00
Indirect Cost	$ 1,400,304.00	$ 1,400,304.00	$ -	$ -
Transfers to Other Funds	$ 222,408,147.00	$ 224,455,068.00	$ -	$ (2,046,920.00)
General Fund - Loan / Loan Repayment	$ 60,233,519.00	$ 57,233,519.00	$ -	$ 3,000,000.00
TOTAL EXPENDITURES	$ 2,036,883,469.00	$ 1,883,859,231.00	$ 44,622,580.00	$ 108,401,657.00
CURRENT YEAR	$ (141,693,883.00)	$ (4,932,322.00)	$ (44,622,580.00)	$ 92,138,977.00
Transfers from Fund Balance	$ 66,092,589.00			
Contingencies	$ (17,006,174.00)			
Cash Carryover	$ (10,400,000.00)			
BUDGET DIFFERENCE	$ (102,288,287.00)			

CONSOLIDATED CITY OF JACKSONVILLE
QUARTERLY FINANCIAL SUMMARY - SUBFUND LEVEL
FOR THE QUARTER ENDED SEPTEMBER 30, 2023

00111 General Fund Operating

	BUDGET INFORMATION			
	Revised Budget	Y-T-D Actuals	Encumbrance	Variance
REVENUE				
Ad Valorem Taxes	897,199,469	900,963,838	0	3,764,369
Utility Service Tax	98,296,932	99,571,489	0	1,274,558
Communication Service Tax	28,819,442	30,396,542	0	1,577,100
Other Taxes	8,109,146	8,080,296	0	(28,850)
Permits and Fees	480,800	493,161	0	12,361
Franchise Fees	43,719,279	47,349,312	0	3,630,033
Impact Fees and Special Assessments	0	(197,173)	0	(197,174)
Intergovernmental Revenue	502,908	437,185	0	(65,723)
State Shared Revenue	218,131,119	240,651,549	0	22,520,430
Charges for Services	29,606,176	27,176,653	0	(2,429,519)
Charges for Services: Insurance Premium	0	(183)	0	(183)
Revenue From City Agencies	7,130,958	6,383,140	0	(747,818)
Net Transport Revenue	31,793,108	38,005,448	0	6,212,342
Fines and Forfeits	1,354,987	1,427,623	0	72,636
Miscellaneous Revenue	19,225,826	17,359,525	0	(1,866,300)
Pension Fund Contributions	0	(494)	0	(494)
Investment Pool / Interest Earnings	4,995,000	8,737,622	0	3,742,622
Debt Funding: Debt Management Fund	37,500,000	0	0	(37,500,000)
Transfers From Other Funds	4,346,966	4,346,966	0	0
General Fund Loan	17,340,267	13,840,267	0	(3,500,000)
Contribution From Local Units	132,738,731	134,318,099	0	1,579,368
TOTAL REVENUE	1,581,291,114	1,579,340,864	0	(1,950,242)
EXPENDITURES				
Salaries	552,077,917	544,317,371	0	7,760,544
Salary & Benefit Lapse	(8,845,115)	0	0	(8,845,115)
Pension Costs	226,759,292	223,487,812	0	3,271,489
Employer Provided Benefits	98,309,622	96,321,116	0	1,988,519
Internal Service Charges	132,981,800	129,965,750	0	3,016,039
Inter-Departmental Billing	409,793	409,793	0	0
Insurance Costs and Premiums	2,172	107,203	0	(105,031)
Insurance Costs and Premiums - Allocatio	13,337,451	12,526,543	0	810,907
Professional and Contractual Services	77,479,876	65,347,391	6,644,477	5,488,006
Other Operating Expenses	109,546,184	98,942,205	6,226,371	4,377,597
Library Materials	5,810,550	5,243,458	511,899	55,193
Capital Outlay	8,729,023	2,955,205	2,356,450	3,417,365
Capital Outlay - Debt Funded	649,168	86,668	562,500	0
Debt Service	39,325,149	36,144,869	0	3,180,280
Payment to Fiscal Agents	4,544,228	4,895,845	0	(351,617)

CONSOLIDATED CITY OF JACKSONVILLE
QUARTERLY FINANCIAL SUMMARY - SUBFUND LEVEL
FOR THE QUARTER ENDED SEPTEMBER 30, 2023

Debt Management Fund Repayments	47,746,463	44,815,044	0	2,931,418
Grants, Aids & Contributions	87,475,053	59,252,929	5,176,749	23,045,377
Supervision Allocation	(1,835,137)	(1,990,879)	0	155,743
Indirect Cost	1,940,560	1,940,560	0	0
Transfers to Other Funds	187,733,724	183,550,273	0	4,183,451
General Fund - Loan / Loan Repayment	29,245,486	25,745,486	0	3,500,000
Other Uses - Debt Funded	17,500,000	0	0	17,500,000
TOTAL EXPENDITURES	1,630,923,260	1,534,064,643	21,478,447	75,380,165
CURRENT YEAR	(49,632,146)	45,276,222	(21,478,447)	73,429,923

Transfers from Fund Balance	20,654,137
Contingencies	(642,649)
BUDGET DIFFERENCE	(29,458,826)

CONSOLIDATED CITY OF JACKSONVILLE QUARTERLY FINANCIAL SUMMARY
111 - GENERAL FUND OPERATING
BUDGET INFORMATION - SUBFUND LEVEL FOR THE YEAR TO DATE AT THE QUARTER ENDED SEPTEMBER 30TH

	September 30, 2023		September 30, 2024				September 30, 2025			
	Revised Budget	Y-T-D Actuals	Revised Budget	Y-T-D Actuals	Percentage Change	Percentage Change	Revised Budget	Y-T-D Actuals	Percentage Change	Percentage Change
REVENUE										
Ad Valorem Taxes	$ 897,199,469.00	$ 900,963,838.00	$ 1,036,007,916.00	$ 1,040,676,809.00	15.47%	15.51%	$ 1,103,688,826.00	$ 1,108,517,075.00	6.53%	6.52%
Utility Service Tax	$ 98,296,932.00	$ 99,571,489.00	$ 98,205,952.00	$ 103,231,159.00	-0.09%	3.68%	$ 102,311,145.00	$ 113,086,518.00	4.18%	9.55%
Communication Service Tax	$ 28,819,442.00	$ 30,396,542.00	$ 30,783,890.00	$ 30,763,903.00	6.82%	1.21%	$ 30,322,319.00	$ 32,353,715.00	-1.50%	5.17%
Other Taxes	$ 8,109,146.00	$ 8,080,296.00	$ 8,097,205.00	$ 8,270,515.00	-0.15%	2.35%	$ 8,271,753.00	$ 8,213,097.00	2.16%	-0.69%
Permits and Fees	$ 480,800.00	$ 493,161.00	$ 427,000.00	$ 449,355.00	-11.19%	-8.88%	$ 427,000.00	$ 422,925.00	0.00%	-5.88%
Franchise Fees	$ 43,719,279.00	$ 47,349,312.00	$ 48,203,461.00	$ 45,264,082.00	10.26%	-4.40%	$ 43,498,417.00	$ 49,956,218.00	-9.76%	10.37%
Impact Fees and Special Assessments	$ -	$ (197,173.00)	$ -	$ (4,764.00)		-97.58%	$ -	$ (4,764.00)		0.00%
Intergovernmental Revenue	$ 502,908.00	$ 437,185.00	$ 502,908.00	$ 568,860.00	0.00%	30.12%	$ 503,908.00	$ 429,976.00	0.20%	-24.41%
State Shared Revenue	$ 218,131,119.00	$ 240,651,549.00	$ 240,259,990.00	$ 234,724,275.00	10.14%	-2.46%	$ 240,899,762.00	$ 222,932,732.00	0.27%	-5.02%
Charges for Services	$ 29,606,176.00	$ 27,176,653.00	$ 27,541,617.00	$ 26,833,032.00	-6.97%	-1.26%	$ 25,936,032.00	$ 26,079,720.00	-5.83%	-2.81%
Charges for Services: Insurance Premium	$ -	$ (183.00)				-100.00%				
Revenue From City Agencies	$ 7,130,958.00	$ 6,383,140.00	$ 8,461,838.00	$ 8,364,905.00	18.66%	31.05%	$ 9,175,248.00	$ 7,983,305.00	8.43%	-4.56%
Net Transport Revenue	$ 31,793,108.00	$ 38,005,448.00	$ 36,127,375.00	$ 37,410,796.00	13.63%	-1.56%	$ 40,033,871.00	$ 33,035,328.00	10.81%	-11.70%
Fines and Forfeits	$ 1,354,987.00	$ 1,427,623.00	$ 1,306,485.00	$ 1,559,817.00	-3.58%	9.26%	$ 1,411,555.00	$ 1,288,285.00	8.04%	-17.41%
Miscellaneous Revenue	$ 19,225,826.00	$ 17,359,525.00	$ 19,941,602.00	$ 20,427,733.00	3.72%	17.67%	$ 18,149,690.00	$ 18,531,280.00	-8.99%	-9.28%
Pension Fund Contributions	$ -	$ (494.00)	$ -	$ 4,065.00		-922.87%	$ -	$ (334.00)		-108.22%
Investment Pool / Interest Earnings	$ 4,995,000.00	$ 8,737,622.00	$ 12,520,000.00	$ 25,462,089.00	150.65%	191.41%	$ 26,772,776.00	$ 25,225,730.00	113.84%	-0.93%
Debt Funding: Debt Management Fund	$ 37,500,000.00	$ -	$ 20,979,060.00	$ 5,979,060.00	-44.06%		$ 15,000,000.00	$ -	-28.50%	-100.00%
Transfers From Other Funds	$ 4,346,966.00	$ 4,346,966.00	$ 4,606,301.00	$ 4,757,685.00	5.97%	9.45%	$ 23,400,843.00	$ 23,402,249.00	408.02%	391.88%
General Fund Loan	$ 17,340,267.00	$ 13,840,267.00	$ 25,745,486.00	$ 24,895,486.00	48.47%	79.88%	$ 56,400,426.00	$ 53,400,426.00	119.07%	114.50%
Contribution From Local Units	$ 132,738,731.00	$ 134,318,099.00	$ 134,735,122.00	$ 136,126,750.00	1.50%	1.35%	$ 148,986,015.00	$ 150,516,420.00	10.58%	10.57%
Transfer In to Pay Debt Service							$ -	$ 3,557,007.00		
TOTAL REVENUE	$ 1,581,291,114.00	$ 1,579,340,864.00	$ 1,754,453,208.00	$ 1,755,765,611.00	10.95%	11.17%	$ 1,895,189,586.00	$ 1,878,926,910.00	8.02%	7.01%
EXPENDITURES										
Salaries	$ 552,077,917.00	$ 544,317,371.00	$ 590,937,627.00	$ 589,340,445.00	7.04%	8.27%	$ 669,525,078.00	$ 656,162,897.00	13.30%	11.34%
Salary & Benefit Lapse	$ (8,845,115.00)	$ -	$ (10,500,071.00)	$ -	18.71%		$ (12,283,125.00)	$ -	16.98%	
Pension Costs	$ 226,759,292.00	$ 223,487,812.00	$ 258,861,929.00	$ 251,169,405.00	14.16%	12.39%	$ 275,837,293.00	$ 270,444,514.00	6.56%	7.67%
Employer Provided Benefits	$ 98,309,622.00	$ 96,321,116.00	$ 103,382,408.00	$ 101,161,054.00	5.16%	5.02%	$ 110,214,728.00	$ 105,162,457.00	6.61%	3.96%
Internal Service Charges	$ 132,981,800.00	$ 129,965,750.00	$ 145,360,919.00	$ 141,444,540.00	9.31%	8.83%	$ 135,693,267.00	$ 132,895,768.00	-6.65%	-6.04%
Inter-Departmental Billing	$ 409,793.00	$ 409,793.00	$ 463,937.00	$ 463,937.00	13.21%	13.21%	$ 360,146.00	$ 360,146.00	-22.37%	-22.37%
Insurance Costs and Premiums	$ 2,172.00	$ 107,203.00	$ 1,997.00	$ 4,916.00	-8.06%	-95.41%	$ 3,872.00	$ (10,825.00)	93.89%	-320.20%
Insurance Costs and Premiums - Allocation	$ 13,337,451.00	$ 12,526,543.00	$ 14,577,701.00	$ 14,583,626.00	9.30%	16.42%	$ 14,420,420.00	$ 14,420,454.00	-1.08%	-1.12%
Professional and Contractual Services	$ 77,479,876.00	$ 65,347,391.00	$ 92,573,576.00	$ 80,092,620.00	19.48%	22.56%	$ 96,463,796.00	$ 78,300,078.00	4.20%	-2.24%
Other Operating Expenses	$ 109,546,184.00	$ 98,942,205.00	$ 121,954,162.00	$ 101,201,964.00	11.33%	2.28%	$ 126,679,700.00	$ 113,155,672.00	3.87%	11.81%
Library Materials	$ 5,810,550.00	$ 5,243,458.00	$ 5,357,407.00	$ 4,603,810.00	-7.80%	-12.20%	$ 5,397,721.00	$ 4,944,608.00	0.75%	7.40%
Capital Outlay	$ 8,729,023.00	$ 2,955,205.00	$ 12,377,474.00	$ 5,850,754.00	41.80%	97.98%	$ 7,184,163.00	$ 4,616,376.00	-41.96%	-21.10%
Capital Outlay - Debt Funded	$ 649,168.00	$ 86,668.00	$ 562,500.00	$ 41,171.00	-13.35%	-52.50%	$ 521,329.00	$ -	-7.32%	-100.00%
Debt Service	$ 39,325,149.00	$ 36,144,869.00	$ 39,017,753.00	$ 37,704,688.00	-0.78%	4.32%	$ 38,109,769.00	$ 41,165,185.00	-2.33%	9.18%
Payment to Fiscal Agents	$ 4,544,228.00	$ 4,895,845.00	$ 6,369,823.00	$ 4,899,272.00	40.17%	0.07%	$ 12,181,542.00	$ 9,230,112.00	91.24%	88.40%
Debt Management Fund Repayments	$ 47,746,463.00	$ 44,815,044.00	$ 61,576,143.00	$ 59,996,517.00	28.96%	33.88%	$ 72,019,042.00	$ 71,174,212.00	16.96%	18.63%
Grants, Aids & Contributions	$ 87,475,053.00	$ 59,252,929.00	$ 99,301,998.00	$ 70,850,022.00	13.52%	19.57%	$ 134,883,648.00	$ 100,886,803.00	35.83%	42.39%
Grants, Aids & Contributions - Debt Funded			$ 35,000,000.00	$ -			$ 67,500,000.00	$ -	92.86%	
Supervision Allocation	$ (1,835,137.00)	$ (1,990,879.00)	$ (1,724,957.00)	$ (2,012,506.00)	-6.00%	1.09%	$ (1,870,888.00)	$ (2,138,115.00)	8.46%	6.24%
Indirect Cost	$ 1,940,560.00	$ 1,940,560.00	$ 1,940,560.00	$ 1,940,560.00	0.00%	0.00%	$ 1,400,304.00	$ 1,400,304.00	-27.84%	-27.84%
Transfers to Other Funds	$ 187,733,724.00	$ 183,550,273.00	$ 229,903,036.00	$ 230,326,466.00	22.46%	25.48%	$ 222,408,147.00	$ 224,455,068.00	-3.26%	-2.55%
General Fund - Loan / Loan Repayment	$ 29,245,486.00	$ 25,745,486.00	$ 57,250,426.00	$ 56,400,426.00	95.76%	119.07%	$ 60,233,519.00	$ 57,233,519.00	5.21%	1.48%
Other Uses - Debt Funded	$ 17,500,000.00	$ -	$ 23,479,060.00	$ 5,979,060.00	34.17%				-100.00%	-100.00%
TOTAL EXPENDITURES	$ 1,630,923,260.00	$ 1,534,064,643.00	$ 1,888,025,407.00	$ 1,756,042,748.00	15.76%	14.47%	$ 2,036,883,469.00	$ 1,883,859,231.00	7.88%	7.28%